



ASSOCIATION OF
MARSHALL
SCHOLARS



2022 ANNUAL REPORT



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REPORT FROM THE DIRECTOR AND PRESIDENT

The Association of Marshall Scholars (AMS) continued to advance its core strategic objectives over the past year: working to strengthen the Marshall Scholarship, build US-UK ties and increase Marshall alumni community engagement and visibility.

ENGAGEMENT

In 2022, the AMS benefited from strong alumni engagement: over 30% of our community members volunteered their time, expertise and support in leadership roles, including serving on the AMS Advisory Board, Board and Executive Committee, Director's Circle, and as regional events coordinators, outreach volunteers, program speakers, and as members of Application Reading and Selection Committees.

SCHOLARSHIP

The UK Government announced 40 new winners of the Marshall Scholarship in December 2022. The 2023 class includes accomplished authors, astrophysicists, human rights and public health researchers, among this class of young scholars. Notably, 85% of the 2023 class intend to pursue public service careers in the US following their time in the UK, including representatives from the US Military Academy and US Air Force Academy who will take up active duty upon completing their studies. To help bolster the Scholarship experience, through the generosity of alumni, the AMS was able to offer three grants to all current scholars. First, the Marshall Xtra grant (of 1,000 GBP per scholar), enables each of the eighty-five enrolled Scholars in 2022 to further enhance their experience of British life and culture during their Marshall Scholarship program. Second, the AMS Marshall Plus grant supports class camaraderie-building activities, such as Thanksgiving dinner together, hiking trips or theater excursions. Third, since COVID, the AMS has offered a new AMS Emergency Fund to support Scholars during unforeseen emergencies that may seriously affect Scholars' ability to conduct their research overseas. The AMS also provides direct funding for Marshall scholarships through its alumni Endowed Marshall Scholarship and additional grants.



"The Marshall Xtra Stipend was essential this year as I navigated living in the UK under the circumstances of a pandemic. Whether that was ordering delivery during self-isolation, arranging for safer means of transportation, or booking an Airbnb to quarantine, the extra money alleviated pressure and anxiety. It enabled me to continue working on my PhD from Cambridge, rather than the U.S., which not only facilitated my progress on my thesis but allowed me to continue to foster relationships and ties to this place I now consider to be my home. The photo is from my lockdown birthday with my household!"

Sofia Carozza (2019)

PROGRAMMING

In 2022, the AMS had approximately 1,300 attendees at its programs. These included 25 regional, virtual events and partnership programs co-hosted with the UK Foreign, Commonwealth and Development Offices, the American College of Trial Lawyers, the Truman Foundation, Rhodes Trust, and the Gates Trust. Additional class reunions, and collaborations with British Consulate Generals and the British Embassy took place throughout the year.

REGIONAL & PARTNER PROGRAMMING

Regional gatherings were organized by Erin Hylton (2015) in Texas, Michael George (2015) & Aaron Solomon (2017) in Washington DC; Dr. Ben Heineike (2002) and Dr. Colleen Loynachan (2014) in London, Rahul Rekhi (2013) with Viktorya Vilks '08 in New York, Joani Etskovitz (2017) and Jacob Miller (2017) in Boston, and Eben Kirksey (2000) in Oxford.

Additional partner programming brought alumni together with other UK university graduates and members of the UK Government around the country.

Highlights included:

- A Marshall, Rhodes and Gates gathering hosted by UK Consul General, Joe White MBE, Rachel Woods of the Rhodes Trust, and Councilman for the City of East Palo Alto, alumni Antonio Lopez (2018)
- A meeting with Special Envoy on Girls' Education Helen Grant MP, and FCDO Director of the Education, Gender and Equality Directorate Alicia Herbert OBE, hosted by the New York Consul General Emma Wade-Smith OBE
- A lunch with UK Foreign Office's Minister for Europe and the Americas Wendy Morton MP, hosted by British Consul General to New England Dr Peter Abbott OBE
- A dinner hosted by British Consul General in Los Angeles Emily Cloke OBE among others

UK Embassy collaborative programming highlights included alumni conversations to support the 2023 Marshall Scholars orientation program.

Highlights included:

- Reflections by AMS Board Director Bob Kyle (1977) and National Constitution Center President Jeff Rosen (1988)
- A conversation with the Deputy Executive Director of the Bipartisan Commission on Biodefense, Ambika Bumb (2005) and Sarah Nakasone (2019)
- A panel discussion with several alumni who serve as members of the National Security Council including: AMS Advisory Board member and Coordinator for Indo-Pacific Affairs, NSC, Kurt Cambell (1972), Director, Science & Technology, NSC, Tarun Chhabra (2005), Assistant Director, White House Office of Science and Technology Policy, Ben Buchanan (2013), Special Assistant to the President and Senior Director for the White House Situation Room, NSC, Marc Gustafson (2007), Deputy Assistant to the President and Deputy Homeland Security Advisor, Josh Geltzer (2005), Senior Advisor to Homeland Security Advisor, NSC, Hilary Hurd (2013), and Senior Director for Intelligence Programs, NSC, Maher Bitar (2006)
- A conversation between Chief Operating Officer, Frederick Douglass Project for Justice Brian Ferguson (2019) and Artistic Director of Brown Institute of Art at Brown University Avery Willis Hoffman (2000) moderated by Tianhui Li (2007)
- A tour of NASA's Goddard Space Flight Center offered by Dr. Joan Centrella (1975) the Deputy Director of NASA's Astrophysics Science Division; and a tour of the Pentagon and meeting with US Army Principal Cyber Advisor Michael Sulmeyer (2003)
- Lunch with UK Deputy Ambassador James Roscoe

In London, alumni were able to support the MACC's 2022 Marshall Scholar orientation program with participation by The Catholic University of America Professor Michael Kimmage (1995), UCL Professor Frances Brodsky (1992) and Francis Crick Institute Post Doctoral Researcher Dr. Benjamin Heineike (2002).



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FORUM ON THE RULE OF LAW

The AMS and the American College of Trial Lawyers (ACTL) hosted top American and British Justices, judges, lawyers, and experts for a three-day Forum on the Rule of Law, May 3 - 5, 2022, at the Supreme Court of the United States. This program built upon the half-day, precursor dialogue co-hosted by the AMS and ACTL online September 24, 2021, during COVID, bringing together distinguished American and British judges, lawyers, and legal experts to discuss a series of topics including: COVID and the Courts, Separation of Powers, and Free Speech and the Internet. For the three-day Forum on the Rule of Law taking place at the United States Supreme Court, participating US and UK delegations held a series of conversations on critical legal issues in a post-pandemic world, including the rule of law and national security, separation of powers, free speech and the Internet, human rights and civil liberties, climate and the courts, and other topics.

Forum on the Rule of Law Participants:

United States of America

US Supreme Court
 Chief Justice Hon. John G. Roberts, Jr.
 Hon. Stephen Breyer (1959)
 Hon. Sonia Sotomayor
 Hon. Elena Kagan
 Hon. Neil Gorsuch (1992)
 Hon. Brett Kavanaugh
US District Court for the Southern District of New York
 Hon. Jesse Furman
US District Court for the Northern District of Texas
 Hon. Martin J. Jenkins
US Court of Appeals for the First Circuit
 Hon. William J. Kayatta, Jr.
US Court of Appeals for the Seventh Circuit
 Hon. Diane Wood
Marshall Scholars
 Prof. Cinnamon Carlarne (2001)
 Prof. Sheryll Cashin (1984)
 Prof. Samuel J. Rascoff (1996)
 Prof. Jeffrey Rosen (1986)
 Andrew H. Schapiro (1985)
 Kannon Shanmugam (1993)

American College of Trial Lawyers Fellows (FACTL)

John A. Day
 Richard H. Deane, Jr.
 Andrea La'Verne Edney
 Adam K. Peck
 Ashok Ramani
 Douglas R. Young

United Kingdom

UK Supreme Court
 The Rt Hon Lord Hodge
 The Rt Hon Lord Briggs of Westbourne
 The Rt Hon Lady Arden of Heswall DBE
 The Rt Hon The Lord Mance PC
High Courts of England and Wales
 The Rt Hon Sir Geoffrey Vos
 The Hon Dame Karen Steyn DBE
 The Hon Dame Justine Thornton DBE
Northern Ireland
 Lady Chief Justice The Rt Hon Dame Siobhan Keegan DBE
Barristers
 Helen Davies QC

Additional Marshall Scholars and ACTL Fellows were invited to participate as listeners for the full day of programming and reception on May 5th. The British Embassy hosted the culminating dinner for the delegations in the evening of May 5th. Papers were prepared for the program and shared internally with both US and UK delegations.



Thomas Friedman (1975), Jessica Ashooh (2006), Amanda Cupples

LONDON MARSHALL FORUM

The London Marshall Forum was co-hosted by UK Foreign, Commonwealth and Development Offices and the Association of Marshall Scholars to mark the 75th Anniversary of the Marshall Plan. It took place May 31– June 1, 2022, in London at Lancaster House. 180 invited guests attended.

Guest speakers included:

- US Secretary of Commerce, The Hon. Gina Raimondo, via video
- Director of the CIA Bill Burns (1978) via closed link
- UK National Security Adviser Stephen Lovegrove KCB
- 24th US Secretary of Defense Chuck Hagel
- LinkedIn founder Reid Hoffman CBE (1990) via live link
- former Chief Technology Officer for the United States Megan Smith
- Chair, Workfinder Sherry Coutu CBE
- New York Times columnist Tom Friedman (1975)
- human rights and international security lawyer Harold Honju Koh (1975)
- Pulitzer Prize winner, world-leading energy expert Daniel Yergin (1968)
- Chan Zuckerberg Biohub Network co-president Stephen Quake (1991)
- Wellcome Director, Sir Jeremy Farrar
- Centers for Medicare & Medicaid Services Director, Meena Seshamani (1999)
- UK Minister for Africa, Latin America & Caribbean Vicky Ford MP
- General Counsel at TRM Labs, Sujit Raman (2000)
- former US Under Secretary for Terrorism and Financial Intelligence The Hon. Stuart Levey
- Financial Times reporter Jemima Kelly
- Cambridge University Professor Robert Wardrop
- RUSI Director Dr. Karin Von Hippel
- Senior Director of Policy at Reddit, Inc., Jessica Ashooh (2006)
- General Manager for UK & Northern Europe, Amanda Cupples (Airbnb)
- Washington Post reporters Paul Sonne (2007) and Greg Miller via live link

The program opened with a live performance by the Royal Philharmonic Orchestra featuring music by Marshall Scholars composers Shruthi Rajasekar (2018), Odaline de la Martinez (1972), Daniel Thomas Davis (2004), and Ian Venables.

It also featured a special tribute to Ray Dolby OBE (1957) -- inventor, audio pioneer and founder of Dolby Laboratories -- whose remarkable innovations in the experience of recorded sound transformed the sound of entertainment.



Stephen Quake (1991), Sir Jeremy Farrar



Meghan Smith, Sherry Coutin



Harold Koh (1975), Chuck Hagel



Sujit Raman, Jemima Kelly

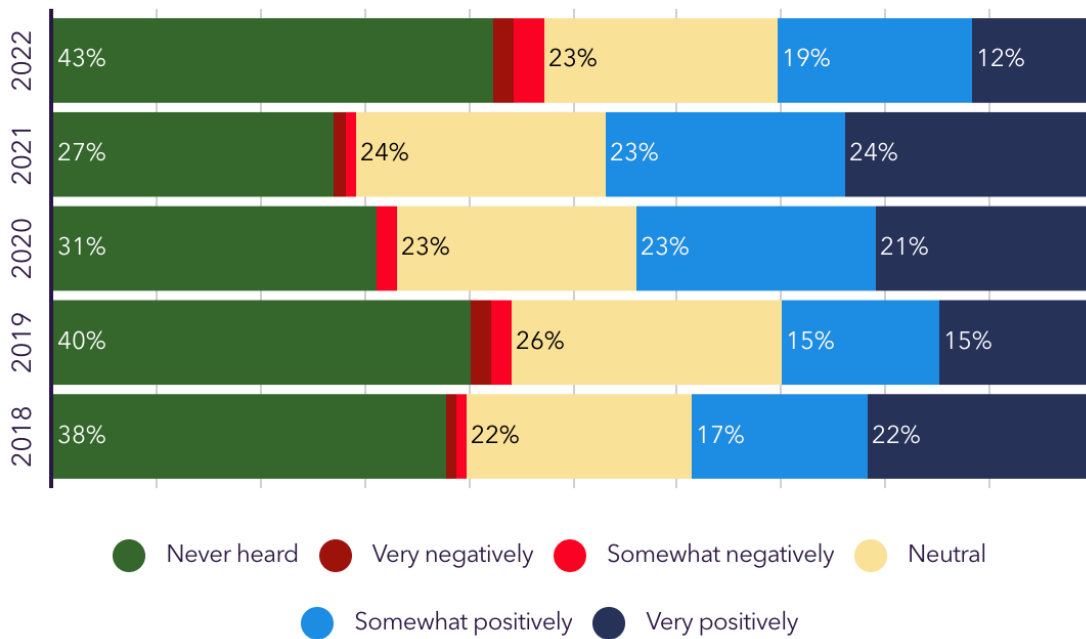
COMMUNICATIONS

SOCIAL / DIGITAL MEDIA AND MARSHALL COMMUNICATIONS

Visibility for the Association’s work has grown over the past four years. The AMS has seen an approximately 60% increase in Twitter following and the rebranded AMS website -- <http://marshallscholars.org> -- has had over 117% year over year increase in visitors since its June 2020 launch (74% from the United States, ~16% from the United Kingdom). Professionalized and regular communications now include monthly ebullitions for alumni, AMS Annual Reports, annual national polling with Emerson College, one-off reports for the UK government, and the Marshall Alumni Newsletter. The 2022 June Marshall Alumni Newsletter, was the first in a new AMS brand template designed by Katie Clark (2005) and was produced by new Editor in Chief Maureen Hamon of Dog Ear Creative, focused on Marshalls and The Elements.

PRINT & NATIONAL MEDIA

For the fifth consecutive year, the AMS commissioned a national poll by Emerson College with the purpose of (1) probing current US perceptions of transatlantic ties, and (2) assessing Marshall Scholarship brand awareness by the US public. The AMS press release with results from the national poll was picked up by 343 outlets / news sources including the Associated Press, with a potential total audience of 213 million.



US RESIDENTS’ VIEW OF THE MARSHALL SCHOLARSHIP: 2018-2022

As in previous years, our national poll also included questions to assess public brand awareness of the Marshall Scholarship in relation to comparable scholarship schemes. In 2022, 43% of Americans polled had never heard of the Marshall Scholarship, as compared with 38% of the respondents who had not heard of the Scholarship in 2018. The Marshall Scholarship is still significantly less well known than the Rhodes (26% had not heard of the Rhodes in 2022, 17% in 2018) and the Fulbright (only 34% had not heard of the Fulbright in 2022, 23% in 2018). As compared with 2018, the net positive (“somewhat” and “very positive”) views of the Marshall Scholarship has also gone down from 39% to 31% positive. The year-on-year research continues to underscore a significant challenge for the Scholarship: how to build more awareness of the program and understanding of the impact of its alumni.

DEVELOPMENT

2022 ANNUAL GIVING

In 2022, the AMS received donations from more than 350 scholars and partners, including 75 new donors, 6 foundations, and one corporation. Over 90% of AMS donations came from small donors, 99% of all Marshall classes participated in giving, and 31% of these classes had a participation rate of 20% or higher – with the class of 1956 leading the way at a 50% participation rate. We are incredibly grateful to our young alumni who are participating at unprecedented rates.

MARSHALL 2020 CAMPAIGN

The AMS successfully completed its Marshall 2020 campaign, which helped raised commitments in cash, matches, multi-year pledges and legacy giving of nearly \$7.6 million dollars between 2019-2022. Through the generosity of alumni and additional significant supporters, the AMS has been able to surpass its initial goal and bring the campaign to completion early and over the initial targeted amount. Through a generous anchoring challenge grant by Reid Hoffman CBE (1990), and additional matching grants by Finistere Charitable Foundation, Anonymous (1983), and Marcus Ryu (1995), we were given the opportunity to match more than \$2.25 million dollars of campaign giving.

Over the course of the campaign, ~30% of the membership, as well as donors who are not Marshall Scholars, have joined together to support our fundraising efforts, including 213 new donors and 15 foundations.

We are grateful to the efforts of class chairs and are pleased to acknowledge those leading engagement included the class of 1956 (100% participation), 1960 (74% participation), 1957 (57% participation), 1958 (50% participation), and 1989 (50% participation). Younger scholars also gave generously, with 30-40% participation by the classes of 2002, 2004, 2005, 2007, 2010, and 2015. And the scholars from our most recent classes of 2018 and 2019 have begun to engage in the efforts of the AMS as well.

We wish to express our deepest gratitude to our major benefactors who have contributed pledges at the Benefactor level (\$250,000+); the Leaders' Circle (\$100,000+); Fellows' Circle level (\$25,000+); the Supporters' level (\$5,000+); the Contributors' level (\$1,000+); and through the Marshall Legacy Fund (Planned-Giving), which is now at \$2.5M. We are also very grateful to all those who gave -- at any amount -- as a Friend to the AMS (\$1+) through our Annual Appeals.

The Marshall 2020 campaign is a significant step towards securing the future of the Association and the Marshall Scholarship. Campaign funds are helping to strengthen the Scholarship, build a more vibrant and visible Marshall community and actively support ties between the United States and the United Kingdom with scholars and their broader networks through exchanges, forums, fellowships, new initiatives and grants. These funds have already helped the AMS develop significant programmatic activity, communications, and new opportunities for the Scholarship and alumni over the past three years. They will enable us to continue to develop these initiatives in the near future.

Thank you for supporting the work of the Association of Marshall Scholars.

LEADERSHIP

As of December 2022

DIRECTORS

Peter Barack (1965)
Martin Budd (1960)
Saj Cherian (1997)
Jim Eisenhower (1982)
Ted Kamman (1985)
Len Srnka (1968)
Elizabeth Harmer Dionne (1992)
Martin Gilkes (1997)
Bob Kyle (1977)
Michael Li (1907)
Julia Rafal-Baer (1906)
Jessica Sebeok (1997)
Nathan Fagre (1977)
Avery Willis Hoffman (2000)
Parker Hudson (1968)
Tom Lupfer (1979)
Rebecca Peters (2014)
Anna Quider (2007)

NON-VOTING HONORARY DIRECTOR

W. N. Harrell Smith (1960) as Chair of Advisory Board

NON-VOTING EX-OFFICIO DIRECTORS

John Raine, MACC Chair
Karen Pierce, H.M. Ambassador to the United States

OFFICERS

President: Scott Grinsell (2004)
Vice President: Zachary D. Kaufman (2002)
Treasurer/ Clerk: Len Srnka (1968)
Secretary: Nell Breyer
Senior Advisor: Ted Leinbaugh OBE (1975)

CHAIRS OF STANDING COMMITTEES

Audit: Sarah Zhang
Development: Marty Budd (1960)
Funds Oversight: William Coquillette (1971)
Governance: Martin Gilkes (1997)
Marshall Newsletter — Maureen Harmon
Outreach & Diversity — Amy Schenk (while Josh Stanton
on parental leave)
Transatlantic Programming — Nell Breyer & Saj Cherian

CHAIRS OF REGIONAL SELECTION COMMITTEES

Peter Crawford (2006), Atlanta
Prabal Chakrabarti (1995), Boston
Jennifer Kasten (2002), Chicago
Mary Edgerton (1976), Houston
Anjali Tripathi (2009), Los Angeles
Diane Flynn, New York
Jacob Chacko (2000), San Francisco
A. Benjamin Spencer (1996), Washington, DC

FINANCIALS

BALANCE SHEET AS OF DECEMBER 31, 2022

		Operations	Endowment	TOTAL
Assets				
	Cash and Cash Equivalents	\$ 94,494.00	\$ 1,758	\$ 96,252
	Other Current Assets (investments)	\$ 806,290.00	\$ 1,400,187	\$ 2,206,477
Total Assets		\$ 900,784	\$ 1,401,945	\$ 2,302,729

Liabilities and Equity				
	Current Liabilities	\$ 21,069	\$ -	\$ 21,069
	Non-current Liabilities	\$ -	\$ -	\$ -
	Equity (Fund Balance)	\$ 879,715	\$ 1,401,945	\$ 2,281,660
Total Liabilities and Equity		\$ 900,784	\$ 1,401,945	\$ 2,302,729

STATEMENT OF ACTIVITIES, JANUARY 1 - DECEMBER 31, 2022

		Operations	Endowment	TOTAL
Revenue				
	Donations & Registration Fees	\$ 690,634	\$ 29,178	\$ 719,812
	Scholarship Payment out of Endowment	\$ 50,000	-\$ 50,000	\$ -
	Investment & Other Income	\$ 27,676	-\$ 306,404	-\$ 278,728
Total Revenue		\$ 768,310	-\$ 327,226	\$ 441,084
Expenses				
	Operating Expenses	\$ 1,027,241	\$ -	\$ 1,027,241
	Scholarship-related Grants	\$ 417,063	\$ -	\$ 417,063
Total Expenses		\$ 1,444,304	\$ -	\$ 1,444,304
Net Income		-\$ 675,994	-\$ 327,226	-\$ 1,003,220

Notes to financial statements

(1) The financial statements presented are presented on a modified cash-basis and are unaudited.

The AMS undergoes an annual audit in accordance with Massachusetts' law governing not-for-profit organizations.

The audit of our 2022 financials will be completed in the third quarter of 2023. 2021 audited financials are available upon request.

(2) "Endowment" refers to the AMS Marshall Scholarship endowment designated as a fund to support a Marshall Scholarship in perpetuity.

GIVING

2022 ANNUAL APPEAL

Tier Name	Tier Range
Friend	\$1-\$999
Contributor	\$1,000-\$4,999
Supporters	\$5,000-\$24,999
Fellows' Circle	\$100,000-\$299,999
Leaders' Circle	\$100,000-\$299,999

LEADERS' CIRCLE

Finistere Charitable Foundation
 Marc E. Leland Foundation

FELLOWS' CIRCLE

British Schools and Universities Foundation
 Douglas Kruse (1972)
 Mark Shafir (1979)
 Karen Sprague
 Song Tan (1985)
 Frank Trumbower (1959)

SUPPORTERS

American Endowment Foundation
 Anonymous (1983)
 Michael Bender (1984)
 Martin Budd (1960)
 David Ellen (1987)
 Thomas Friedman OBE (1975)
 Robert Gray OBE (1971)
 Thomas Halverson (1989)
 Elizabeth Harmer Dionne (1992)
 John Hewko (1979)
 Andrew Klaber (2004)
 in honor of Nell Breyer, Harold Koh (1975), and Magdalen President
 Dinah Rose & in memory of George C. Marshall
 Michael Li (2007)
 Thomas Lupfer (1979)
 Robert Oden (1969)
 Kathleen Sullivan (1976)
 Jesse White, Jr. (1966)

CONTRIBUTORS

Anonymous (1997)
 Peter Barack (1965)
 Nicholas Beim (1994)
 Christina Bennett (1991)
 Mitchell Crusto (1977)
 Andrea Driggs (1997)
 Nathan Fagre (1977)
 Richard Falkenrath (1991)
 Jeffrey Gell (1997)
 Stephen Goldmann (1966)
 Gupta (XXXX)
 Linn Hobbs OBE (1966)
 Shirley Johnson-Lans (1956)
 Charles Kahn (1975)
 Nannerl Keohane (1961)
 Daniel Klessig (1971)

Jeremy Lack (1998)
 Carol Lee (1976)
 Ronald Lehmann (1984) in honor of the Class of 1984
 Samuel Livermore (1973)
 Teresa Lowen (1993)
 Doug Melton (1975)
 Peter Orszag (1991)
 Jonathan Orszag (1996)
 Thuy Phung (1989)
 Lois Potter (1961)
 Kannon Shanmugam (1993)
 Harrell Smith IV (1960)
 Leonard Srnka (1968)
 Kurt Strovink (1992)
 The Henagan Foundation
 Bradford Walters (1973)
 Matthew Werdegar (1992)
 Michael Youngblood (1976)

FRIENDS

Edwin Abel (1985)
 Michael Aktipis (2003)
 Alan Albert (1979) in honor of Tom Lupfer (1979) and
 John Hewko (1979)
 Jonathan Alpert (1980)
 Justin Anderson (2003)
 Theodore Angelis (1994)
 William Anton (1988)
 Susan Harvey (1975)
 Jessica Ashooh (2006)
 Lorraine Attreed (1977)
 Abraham Axler (2017)
 Bruce Babbitt (1960)
 Brian Babcock-Lumish (2002)
 Joseph Babiec (1990)
 Daniel Baer (2001)
 Katherine Barrett Wiik (2000)
 Ara Barsam (1996)
 Craig Basson (1982)
 Daniel Benjamin (1983)
 Kevin Benson (1990)
 William Berdanier (2013)
 Amar Bhardwaj (2020)
 Susan Bianconi (1978)
 Joel Brenner (1969)
 Bright Funds Foundation
 Frances Brodsky (1976)
 Carol Bruce
 Lucia Brunel (2018)
 Janet Burroway (1958)
 Ethan Butler (2013)
 Joe Caldwell
 David Campbell (1960)
 David Campbell (1966)
 Alexander Carney (2012)
 Shelley Cazares (1998)
 Jonathan Cerrito (2000)
 Jacob Chacko (2000)
 David Chacko (2004)
 Prabal Chakrabarti (1995)
 Rebecca Chamberlain-Creanga (2001)
 Elizabeth Chapman (1965)
 John Chellman (2018)

Inn Inn Chen (2008)
 Katherine Christensen (1976)
 Jesse Chuhta (1999)
 Brian Clark (2008)
 William Clarke (2007)
 Claire Clelland (2006)
 Allen Cohen
 Andrew Cohen (1999)
 Adam Cohen (2001)
 Tantum Collins (2014)
 Joseph Connors (1966)
 Diana Coogler (1966)
 Lisa Cook (1986)
 William Coquillette (1971)
 Aimee Crago (1995)
 Annamarie Daley (1980)
 Benjamin Daus-Haberle (2015)
 Daniel Davis (2004)
 Elizabeth Deutsch (2011)
 Paul DeWolfe
 Eleanor Dickey (1989)
 Nathaniel Dolton-Thornton (2018)
 Danielle Dooley (1995)
 Michael Downer (1976)
 Keira Driansky (2003)
 Robert Dudley (1983)
 Jerry Eberhart (1977)
 Kyle Edwards (2012)
 James Eisenhower (1982)
 Irving Epstein (1966)
 Jonathan Erichsen (1972)
 Neir Eshel (2007)
 Maureen Essex
 Nancy Fairbank (2017)
 Douglas Faulkner (1980)
 Jonathan Feng (1988)
 Kathleen Fickle (1974)
 Richard Fiddler (1958)
 Cameron Findlay (1982)
 Jeanne Fischer (1996)
 Christopher Forman (1983)
 Cheryl Foster (1986) in honor of Linn Hobbs (1966)
 Matthew Frazier (2002)
 Steven Fredrickson (1992)
 Katherine French (2012)
 Deborah Friedell (2005)
 Richard Friedman (1976)
 Benjamin Friedman (1966)
 Jon Fuller (1960)
 Luis Garcia
 Laura Gardner (2002)
 Joshua Geltzer (2005)
 Gay Gervin (1959)
 David Ginger (1997)
 John Glancy (1964)
 Jeffrey Glueck (1992)
 Andrew Golding (1982)
 Joshua Goldman (2002)
 Bartholomew Goldyn (1994)
 Alexandra Gordon (1991)
 Jefferson Gray (1978)
 Thomas Griffith
 Adam Grogg (2004)
 Stephen Gudeman (1961)
 Marc Gustafson (2007)
 Valerie Gutmann (2018)
 John Head (1975)
 Barbara Healey
 Benjamin Heineike (2002)
 Dale Henderson (1963)
 Anthony Hendricks (2007)
 Ryan Henrici (2015)
 Patrick Henry (1960)
 Kurt Herzer (2009)
 Jonah Herzog-Arbeitman (2019)
 Tad Heuer (1999)
 Caroline Hibbard (1964)
 Carole Hilderbran in honor of Margaret Hilderbran (2019)
 Margaret Hilderbran (2019)
 Theodore Hong (1995)
 Jean Howard (1970)
 Andrea Howard (2015)
 JoLynn Howe
 Bert Huang (1996)
 Parker Hudson (1968)
 Bryan Huey (2000)
 Edward Hundert (1978)
 Katharine Hunt (1975)
 Hunter Family Fund (1968)
 Aasha Jackson (2018)
 Natasha Jaques
 Klaudia Jazwinska (2018)
 Alison Jenkins (1995)
 Kris Jenner (1984)
 Stephen Jennings (1983)
 Robert Jones (1961)
 Sean Kaczmarek (2016)
 Martin Kaplan (1971)
 Zachary Kaufman (2002)
 Thomas Killian (1991)
 Daniel Kinch (2017)
 Kraig Kinchen (1990)
 Max Kleiman-Weiner (2009)
 Benjamin Kleinman (1996)
 Matthew Klinger (1995)
 Philip Kohn (1974)
 Kresge Foundation
 Steven Kussick (1983)
 Robert Kyle (1977)
 Frederick Lamb (1967)
 Melissa Lane (1989)
 Elizabeth Laporte (1975)
 Albert Lee (1997)
 Theodore Leinbaugh OBE (1975)
 Bianca Lepe (2016)
 Jonathan Levitsky (1990)
 Elizabeth Lewis-Pardoe (1992)
 Wheaton Little (2002)
 Paul Liu (1981)
 Christy Lorgen (1992)
 Wm. Roger Louis CBE FBA (1960)
 Carlos Loumiet (1975)
 Colleen Loynachan (2014)
 John Lu (2018)
 Nancy Lublin (1993)
 Jingyuan Luo (2011)
 Erika Lynn-Green (2018)
 Stephen Macfarlane (1975)
 Edward MacMahon
 Alexei Maradudin (1954)

Paul Marks (1986)
 Kimberly Marshall (1982)
 Lisa Martin (2007)
 Jerry Mashaw (1964)
 Jeffrey Mathews (1989)
 Mark Matovich (1963)
 Brian Mazzeo (2005)
 David McCrary (2002)
 Joshua McDermott (1998)
 Anya McGuirk (1980)
 Austin McKinney (2010)
 John McShea
 Paras Mehta (1994)
 Frederic Miller (1974)
 Terry Miller (1965)
 James Mobed (1987)
 Jeffrey Modisett (1976)
 Marc Moller
 Shelah Moller
 Aroop Mukharji (2010)
 Jade Newburn (1997)
 David Newkirk (1974)
 Peter Nohrnberg (1993)
 Peter Noteboom (2005)
 Christine O'Hearn
 Sam Olyha (2014)
 Daniel Ortiz (1978)
 Norman Owen (1964)
 John Pagan (1973)
 Felicia Pagliuca (2007)
 Catherine Parker (1965)
 Pamela Perrott (1962)
 Todd Pierce (1989)
 Hope Plasha (1991)
 Michael Poll (2012)
 Eileen Pollack (1978)
 Gregory Pope (2007)
 Alison Post (1998)
 James Poterba (1980) in honor of the Class of 1980
 Anthony Quainton (1955)
 Susan Quainton (1957)
 Anna Quider (2007)
 Julia Rafal (2006)
 Rafael Ramirez (1973)
 Leah Rand (2012)
 Rahul Rao (1994)
 Victoria Razin (2013)
 Catherine Recker
 Jeffrey Rhodes (1987)
 David Rikert (1967)
 Robert Rizzi (1972)
 Gregg Robins (1989)
 Patricia Rosenmeyer (1980)
 Skyler Ross (2016)
 David Ross
 Scott Rottinghaus (1995)
 Catherine Rottinghaus
 Sophie Rutenbar (2007)
 Joshua Ruxin (1994)
 Matthew Saal (1988)
 Warwick Sabin (1998)
 Mary Elizabeth Sargent (1970)
 Craig Schiffries (1980)
 Stephen Schneider (1956)
 Mark Schneider (1996)
 David Schoenbrod (1963)
 Bryan Schwartz (1983)
 Nick Schwartz (2018)
 Jessica Sebeok (1997)
 Joseph Seliga (1995)
 Matthew Sellers (2012)
 Meena Seshamani (1999)
 Joseph Shapiro (2005)
 Carla Shatz (1969)
 William Shebar (1979)
 John Sheffield (2009)
 Douglas Shier (1968)
 Kevin Short (1985)
 Loren Siebert (1993)
 Margot Singer (1984)
 Elizabeth Skomp (1998)
 Jeremy Smith (2011)
 Stacey Smith (1999)
 Craig Snyder (1995)
 Donna Sorgi
 Benjamin Spencer (1996)
 Marc Spiegelman (1985)
 Thomas Sprague
 James Stasheff (1958)
 Samuel Steuart (2020)
 Guy Stevens (1960)
 Mary Stoddard (2008)
 Edward Stolper (1974)
 Michael Sulmeyer (2004)
 Alice Sverdlik (2008)
 Brian Taylor (1987)
 Technosolutions
 The Fanwood Foundation
 Michael Tomz (1992)
 Terry Totemeier (1991)
 James Trefil (1960)
 Charles Trickey (2002)
 William Tsutsui (1985)
 Garrett Turner (2012)
 Eric Twerdahl (2004)
 Richard Tyner (1970)
 Rein Uritam (1961)
 Rajesh Vedanthan (1995)
 Patrick Villani (1963)
 David Von Drehle (1983)
 Jordan Wales (2001)
 Rebecca Walkowitz (1992)
 Alexandra Walsh
 Daniel Weeks (2006)
 James Wesner (1961)
 Charles Whaley (1954)
 Clara Wicoff (2020)
 Matthew Wikander (1970)
 Lawrence Wilkinson (1972)
 Avery Willis Hoffman (2000)
 Peter Winn (1980)
 Susanne Wofford (1973)
 Thomas Wolf (2005)
 Deborah Yaffe (1987)
 Evan Young (1999)
 Jan Ziolkowski (1977)

MARSHALL 2020 CAMPAIGN

Tier Name	Tier Range
Friend	\$1-\$999
Contributor	\$1,000-\$4,999
Supporter	\$5,000-\$24,999
Fellows' Circle	\$25K-\$99,999
Leaders' Circle	\$100K-\$249,999
Benefactors	\$250K+

MATCHING GIFTS

Anonymous (1983)
Reid Hoffman CBE (1990)
Finistere Charitable Foundation
Marcus Ryu (1995)

MARSHALL LEGACY FUND

Finistere Charitable Foundation
Judith & Daniel Klessig (1971)
Adam Mortara (1996)
Karen Sprague

BENEFACTORS

Finistere Charitable Foundation
Reid Hoffman (1990)
Marc E. Leland Foundation
Marcus Ryu (1995)

LEADERS' CIRCLE

British Schools and Universities
Foundation
Doug Kruse (1972)
Una Ryan
Nancy Stewart (1978)
Song Tan (1985)
Frank Trumbower (1959)

FELLOWS' CIRCLE

American Endowment Foundation (1968)
Anonymous (1983)
Anonymous (1983)
Kenneth Bacon OBE (1976)
Peter Barack (1965)
Nicholas Beim (1994)
Michael Bender (1984)
Martin Budd (1960)
David Ellen (1987)
Guy Filippelli (1997)
Robert Gordon (1962)
Robert Gray OBE (1971)
Scott Grinsell (2004)
Mathew Guerreiro (1980)
Elizabeth Harmer Dionne (1992)
Kris Jenner (1984)
Andrew Klaber (2004)
Bryan Leach (2000)
Thomas Lupfer (1979)
Kimberly McDaniel (1975)
Steve Quake (1991)
Gregory Richardson (1981)
Mark Shafir (1979)
Karen Sprague
Jesse White, Jr. (1966)

SUPPORTERS

Graham Allison, Jr. (1962)
Anonymous (1997)
Tina Bennett (1991)
Mitchell Crusto (1977)
Nathan Fagre (1977)
Thomas Friedman OBE (1975)
Jeffrey Gell (1997)
Stephen Goldmann (1966)
Gupta (XXXX)
Thomas Halverson (1989)
John Hewko (1979)
Linn Hobbs OBE (1966)
Stephen Jennings (1983)
Jeremy Lack (1998)
Carol Lee (1976)
Michael Li (2007)
Eric Maisel (1990)
Nellie Mae Education Foundation
Robert Oden (1969)
Peter Orszag (1991)
James Ozment (2002)
Steven Robinette (2010)
Jeffrey Rosensweig (1979)
W.H Harrell Smith IV (1960)
Kurt Strovink (1992)
Kathleen Sullivan (1976)
Bradford Walters (1973)
Matthew Werdegarr (1992)

CONTRIBUTORS

Byron Auguste (1989)
Bruce Babbitt (1960)
Joseph Babiec (1990)
Gavin Baird (2015)
Mark Bell (1998)
Kevin Benson (1990)
Robert Kyle (1977)
Harold Branam (1959)
Frances Brodsky (1976)
Michael Cadden (1971)
Jacob Chacko (2000)
Saj Cherian (1997)
Stacey Christian (1989)
Lisa Cook (1986)
William Coquillet (1971)
Aimee Crago (1995)
Thomas Dougherty (1970)
Michael Downer (1976)
Andrea Driggs (1997)
Ethan Eade (2004)
Mitchell Edwards (1982)
Richard Falkenrath (1991)
Douglas Faulkner (1980)
Kathleen Fickle (1974)
Jeanne Fischer (1996)
Christopher Forman (1983)
Steven Fredrickson (1992)
Jon Fuller (1960)
David Ginger, Jr. (1997)
Walter Glancy (1964)
Jeffrey Glueck (1992)
Bartholomew Goldyn (1994)
Jefferson Gray (1978)
Sam Halabi (1999)
Jerry Hausman (1970)
William Henagan (2017)

Anthony Hendricks (2007)
Katherine Hunt (1975)
Warren Ilchman (1957)
Shirley Johnson-Lans (1956)
Charles Kahn (1975)
Edward Kamman (1985)
Zachary Kaufman (2002)
Murray Kenney (1978)
Nannerl Keohane (1961)
Thomas Killian (1991)
Daniel Klessig (1971)
Kresge Foundation
Frederick Lamb (1967)
Ronald Lehmann (1984)
Samuel Livermore (1973)
Bernard Lo (1966)
Teresa Lowen (1993)
Saundra Lumish
Jingyuan Luo (2011)
Aaron MacLean (2003)
Meghan Majorowski (1998)
Alexei Maradudin (1954)
Jerry Mashaw (1964)
Jeffrey Mathews (1989)
Mark Matovich (1963)
McKinsey Match
Doug Melton (1975)
Frederick Miller (1974)
Terry Miller (1965)
Jeffrey Modisett (1976)
Luis Montaner (1991)
Jade Newburn (1997)
Jonathan Orszag (1996)
Thuy Phung (1989)
James Poterba (1980)
Lois Potter (1961)
Rafael Ramirez (1973)
Cheryl Rivkin (1990)
David Roberts (1999)
John Rozendaal (1989)
Scott Sanders (1967)
Joseph Seliga (1995)
Meena Seshamani (1999)
Kannon Shanmugam (1993)
Carla Shatz (1969)
Shell Oil Company Foundation
Loren Siebert (1993)
Margot Singer (1984)
Jeremy Smith (2011)
Matthew Spence (2000)
Leonard Srnka (1968)
Michael Sulmeyer (2004)
The Fanwood Foundation
The Henagan Foundation
The Omidyar Group
Alar Toomre (1957)
Eric Twerdahl (2004)
Richard Tyner (1970)
Paul Vronsky (2003)
Mark Whittaker (1979)
Erica Whittaker (1986)
Tracy Williams (2004)
Peter Angus Winn (1980)
Evan Young (1999)
Michael Youngblood (1976)

