



ASSOCIATION OF  
**MARSHALL  
SCHOLARS**



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# 2023 ANNUAL REPORT



# CONTENTS

REPORT FROM THE DIRECTOR & PRESIDENT	3
ENGAGEMENT	3
SCHOLARSHIP	3
PROGRAMMING	4
COMMUNICATIONS	8
DEVELOPMENT	9
LEADERSHIP	10
FINANCIALS	11
GIVING	12

## PHOTO CREDITS

Front Cover, Page 5-6: 2023 Marshall Forum at Planet Word, Washington, D.C.  
Association of Marshall Scholars

Page 3: Oxford University, 2023  
Nell Breyer

Page 7: U.S. delegation meets with Greg Hands MP serving as Secretary of State for Trade Policy as part of the 2023 Legislative Exchange  
Association of Marshall Scholars

Page 8: From the broadcast of the State Funeral of Queen Elizabeth II, 19 September 2023  
Nell Breyer

Back Cover: London Telephone Booth, 2023  
Nell Breyer

# REPORT FROM THE DIRECTOR AND PRESIDENT

The Association of Marshall Scholars (AMS) continued to advance its core strategic objectives over the past year working to strengthen the Marshall Scholarship, build US-UK ties, and increase Marshall alumni community engagement and visibility. The AMS has focused on building engagement, strengthening the Scholarship and AMS programming, communications, development, and UK relations.

## ENGAGEMENT

In 2023, the AMS benefited from strong alumni engagement. One hundred ninety members volunteered their time, expertise, and support in leadership roles, including serving on the AMS Advisory Board, the AMS Board of Directors, and as officers, regional events coordinators, outreach volunteers, program speakers, and as members of Marshall Scholarship application Reading and Selection Committees.

The AMS began work to establish an informal advisory group of leaders and former government officials in the United Kingdom who are committed to the Marshall Scholarship and who serve as trusted advisors to the AMS. The friendship between the United States of America and the United Kingdom draws strength from a shared commitment to liberty, democracy, free markets, the rule of law, and international cooperation and peace. Marshall Scholars have helped to strengthen the transatlantic relationship for seven decades, deepening understanding between the two nations. The UK Friends of Marshall advisors will help the Association continue to strengthen the transatlantic relationship through the Marshall Scholarship and other ongoing AMS initiatives.



## SCHOLARSHIP

On June 7, 2023, 10 Downing Street announced, as part of the Atlantic Declaration, an increase of 25% of the number of Marshall Scholarships awarded annually, with a commensurate increase in funding by the British Government. As a result, the British Government announced 51 new winners of the Marshall Scholarship in December 2023. The 2024 class will be the 70th class in the program's history and includes aspiring diplomats, fighter pilots, and scientists. Half of the 2024 class intends to pursue stem-related degrees, including several who will study issues relating to the ethics and advancements of Artificial Intelligence.

The AMS continues to work closely with the Marshall Aid Commemoration Commission, UK Consulates, and UK Embassy on outreach efforts to potential applicants, development of regular Marshall Forums focused on key issues affecting the transatlantic relationship, and strategic efforts to strengthen the visibility and vitality of the Marshall Scholarship and community. AMS Board member Anna Quider (2007) has assumed the role of Chair of the Outreach and Diversity Standing Committee, and the AMS is supporting a pilot effort run by alumni Jessica Audrey Lee (2005) to link alumni with Fellowship Advisors.



## PROGRAMMING

In 2023, the AMS hosted approximately 1,600 program attendees. Events included 25 regional, virtual, and partnership programs with a range of program partners that included the UK Foreign, Commonwealth, and Development Offices, the German Marshall Fund, Rotary International, Planet Word Museum, the Rhodes Trust, Mitchell Scholarship, the Hertz Foundation, the Brown University Arts Institute, and the NYU John Brademas Center, among others. Additional class reunions and collaborations with British Consulate Generals and the British Embassy took place throughout the year.

### REGIONAL & PARTNER PROGRAMMING

The AMS is grateful to the many alumni who helped organize regional gatherings, including Nick Beim (1994), Sridhar Iyengar (1995), Scott Grinsell (2004), Bruce Booth (1996), Michael Li (2007), Bianca Mulaney (2016), Jessica Lee (2005), Parker Hudson (1968), Mark DePristo (2000), Tom Lupfer (1979), Elizabeth Harmer Dionne (1992) and Keith Dionne, Jeremy Smith (2009), Emma Wu Dowd (2011), Kyle Mahowald (2009), Stephen Lesser (1983), Matt Frazier (2002), Anna Quider (2007), Kate Weber (2007), Julius Bright Ross (2017), Hans Pung (1995), Olivia Holder (2020), Dr. Ben Heineike (2002), Colleen Loynachan (2014), Kyra Kocis (2020), Eben Kirksey (2000), Avery Willis Hoffman (2000), and Joanie Etskovitz (2017).

AMS regional events and partner programming in 2023 included:

- Conversations on Innovation hosted in New York by Nick Beim (1994), Sridhar Iyengar (1995), and Scott Grinsell (2004)
- Biomedical innovations' Boston-based dinner hosted by Bruce Booth (1996), Elizabeth Harmer Dionne (1992), and Keith Harmer Dionne, featuring distinguished guest speaker and AMS Advisory Board member Doug Melton (1975)
- "A Modern Marshall Plan for Ukraine" panel moderated by John Hewko (1979), CEO of Rotary International, with David Ignatious of the Washington Post, and Heather Conley, GMF, and the Ukrainian Ambassador Oksana Markarova at the German Marshall Fund
- Bay Area gathering for Marshall Scholars and Schmidt Science Fellows hosted CEO & Co-Founder Mark DePristo (2000), CSO & Co-Founder Peyton Greenside (2019 Schmidt Science Fellow), and Tom Lupfer (1979) CEO of Clarity Design
- NASA Ames Research Center private tour organized by Bianca Mulaney (2016) and NASA Research Scientist Jessica Lee (2005) – featuring speakers: Joe Sacco (NASA's acting director of the National Full-Scale Aerodynamics Complex (NFAC), Jon Galazka (GeneLab Project Scientist NASA), Eduardo Almeida (Senior Scientist at Space Biosciences Research Branch NASA), Jonathan Barlow (Astrobee Lead Engineer)
- "AI and Poetry" program hosted at Oxford University by Olivia Holder (2020) at the Gardens Libraries and Museums Community Connector, University of Oxford with Associate Professor Eben Kirksey (2000)
- "Tina: The Tina Turner Musical" with a backstage tour led by actor Garrett Turner (2012) in Atlanta
- RAND Europe HQ policy dialogue for Rising Policy Leaders hosted by Hans Pung (1995)
- Open-air Sting Concert at Wolf Trap Center for the Performing Art with a stop-by from CEO Arvind Manocha (1994)
- Exhibition viewing of Varying Shades of Brown by Carrie Mae Weems and dialogue with Deshawn McKinney (2017) and Brian Ferguson (2019) hosted by Avery Willis Hoffman (2000)
- Skirball Talks: Facts Matter – Championing the Work of Today's Investigative Journalists with Tina Brown (Tina Brown Media), Matt Purdy (New York Times), Linda Kintsler (2015) (The Dial), Paul Tash (1976) (Tampa Bay Times), John Avlon (CNN), and Nabih Syed (2010) (The Markup) at the NYU Skirball Center hosted in partnership with the John Brademas Center at NYU

### SCHOLARSHIP ORIENTATION PROGRAMMING

The AMS was pleased to collaborate with the British Embassy in Washington, D.C., to support the 2023 Marshall Scholars US-based orientation program. Highlights for this orientation program included remarks by AMS Board Directors Bob Kyle (1977), Nathan Fagre (1977) and Rebecca Peterson (2016); a panel with Nick Schwartz (2018), Graduate Research Assistant, University of Maryland; Jeremy Ratcliff (2019), Senior Scientist at the Johns Hopkins University Applied Physics Laboratory; and Victoria Maloch (2018), Special Advisor for Strategic Communications, Office of Communications, USDA; a panel discussion at the White House with several members of the National Security Council, including AMS Advisory Board member and Coordinator for Indo-Pacific Affairs, NSC, Kurt Campbell (1972); Director, Science & Technology, NSC, Tarun Chhabra (2005), Assistant Director, White House Office of Science and Technology Policy, Ben Buchanan (2013), Special

Assistant to the President and Senior Director for the White House Situation Room, NSC, Marc Gustafson (2007), Deputy Assistant to the President and Deputy Homeland Security Advisor, Josh Geltzer (2005), Principal Deputy Legal Advisor & Special Assistant to the President, Jennifer Daskal (1994), and Assistant Director for Technology Strategy, NSC, Tantum Collins (2014); and a conversation between Chief Operating Officer, Frederick Douglass Project for Justice Brian Ferguson (2019) and Artistic Director of Brown Institute of Art at Brown University Avery, Willis Hoffman (2000) moderated by Aerial Co-Founder and Chief Technology Officer, Tianhui Li (2007).

The program also included guided tours of the National Smithsonian African American History Museum, NASA's Goddard Space Flight Center, and the Pentagon led by Principal Cyber Advisor to the US Secretary of the Army, US Department of Defense, Michael Sulmeyer (2004). Additional alumni participating in the orientation program included Anna Quider (2007), Founder and Principle of The Quider Group; Shelley Cazares (1998), Google Public Sector Machine Learning Technical Consultant; and Sarah Nakasone (2019), AEI research assistant. A reception was hosted by UK Deputy Ambassador James Roscoe with alumni and the newest class of Marshall Scholars congratulating them on their award.

In London and Oxford, alumni were able to support the MACC's 2023 Marshall Scholar orientation program organized by Francis Crick Institute Post-Doctoral Researcher Benjamin Heineke (2002), as well as UK-based alumni: Colleen Loynachan (2014), Kyra Kocis (2020), and Eben Kirksey (2000).



## MARSHALL FORUM ON ARTS & CREATIVITY

The Marshall Forum on Arts and Creativity was co-hosted by Ann and Tom Friedman (1975) on September 18, 2023, at the Planet Word Museum. Just over one hundred guests attended. The Marshall Forum opened the 2023/2024 Marshall Arts Festival, celebrating 70 years of the Scholarship and featuring reflections from writers, journalists, musicians, and leaders in several creative fields. Speakers at the 2023 Marshall Forum included:

- Ann Friedman, Planet Word Museum Founder and CEO (host)
- Tom Friedman OBE (1975), Pulitzer Prize-winning author/columnist, New York Times (host)
- Andrew Robison (1962) Former Senior Curator of Prints and Drawings, National Gallery of Art
- Jon Galassi (1971) Author & Chairman, Farrar, Straus & Giroux
- Mark Whitaker (1979) Author & Media Executive. Former Editor Newsweek
- Avery Willis Hoffman (2000) Artistic Director, Brown Arts Initiative
- Sarah Stillman (2012) MacArthur Winner and Staff Writer, The New Yorker



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## 2023 US-UK LEGISLATIVE EXCHANGE

In January, the AMS hosted its 2023 US-UK Legislative Exchange, bringing members of Congress and Parliament together with Marshall Scholars, UK government dignitaries and subject-matter experts for a five-day educational program covering issues of importance to both countries. Participants in the Association's 2023 US-UK Legislative Exchange included:

### United States House of Representatives

- Don Beyer (D-VA)
- Stephanie Bice (R-OK)
- Veronica Escobar (D-TX)
- Mark Green (R-TN)(co-chair)
- Jim Himes (D-CT) (co-chair)
- Derek Kilmer (D-WA)
- Nancy Mace (R-SC)
- Chellie Pingree (D-ME)
- Linda Sanchez (D-CA)
- Claudia Tenney (R-NY)
- Michael Turner (R-OH)

### Members of the British Parliament

- Harriett Baldwin MP (CON)
- Rt Hon Liam Byrne MP (LAB)
- Rehman Chishti MP (CON)
- Rt Hon Mr Nigel Evans MP (CON)
- Baroness Falkner of Margravine (CROSS)
- Darren Jones MP (LAB)
- Alicia Kearns MP (CON)
- Rt Hon the Lord Vaizey of Didcot (CON)
- Rt Hon the Baroness Neville-Jones (CON)
- Chi Onwurah MP (LAB)
- Rt Hon Mark Pritchard MP (CON)
- Rt Hon Victoria Prentis MP (CON)
- Rt Hon John Spellar MP (LAB)
- Rt Hon Theresa Villiers (CON)
- Lord Wood of Anfield (LAB)

### Distinguished guest speakers and British Government officials

- Sir Jeremy Fleming, Director, GCHQ
- Sir John Scarlett, former Chief of the British Secret Intelligence Service (Mi6)
- Air Vice-Marshal Paul Godfrey, Commander, UK Space Command
- The Archbishop of Canterbury, The Most Revd Justin Welby
- David Schwimmer, CEO, London Stock Exchange Group
- Dr Gabriele Finaldi, Director, National Gallery
- Sir Clive Alderton, Their Majesty's Principal Private Secretary
- Sir Edward Young, Joint Private Secretary to the King
- Chris Fitzgerald, Deputy Private Secretary to the King
- Rt Hon Greg Hands MP, Minister of State at the Department for International Trade
- Rt Hon Chris Heaton-Harris MP, Secretary of State, Northern Ireland
- Rt Hon Hilary Benn MP (LAB)
- Rt Hon Penny Mordaunt MP, Leader of the House of Commons
- Rt Hon Ben Wallace MP, Secretary of State for Defence of the United Kingdom

The delegation made special visits to Parliament, Buckingham Palace, GCHQ, the National Gallery, and the Ashmolean Museum, among other site visits.



# COMMUNICATIONS

## SOCIAL / DIGITAL MEDIA AND MARSHALL COMMUNICATIONS

Visibility for the Association's work has grown over the past year. The AMS has seen approximately 64% growth; the AMS website -- <http://marshallscholars.org> -- has had over 38% year-over-year increase in visitors since its June 2020 launch.

The AMS Newsletter Fall 2023 edition was released on October 21, 2023, and the print edition in late November. This issue featured reflections from Charles Whaley (Marshall Scholar, 1954) on his first days in the UK, the role Josh Goldman (Marshall Scholar, 2002) is playing in helping us move more quickly toward a clean energy future, and the ways Praveena K. Fernes (Marshall Scholar, 2020) finds people's stories to create awareness.

Additionally, the AMS issued two community-wide announcements in our new initiative to recognize scholar's achievements:

- November 1, 2023: The White House announced today that President Biden has nominated Kurt Campbell, a Marshall Scholar from the class of 1980 and a former member of the Association of Marshall Scholars' Advisory Board, for the role of the United States Deputy Secretary of State, the second-highest diplomatic office within the United States Department of State
- November 8, 2023: Gabe Amo, a Marshall Scholar from the class of 2010, won the special election to represent Rhode Island's First District in the US House of Representatives

## PRINT & NATIONAL MEDIA

For the fifth consecutive year, the AMS commissioned a national poll by Emerson College with the purpose of (1) probing current US perceptions of transatlantic ties and (2) assessing Marshall Scholarship brand awareness by the US public. The AMS press release with results from the national poll was picked up by 451 outlets/news sources, including the Associated Press, with a potential audience of 267.2 million. For comparison, the 2022 poll received 342 pickups with a potential audience size of 215 million.

Additionally, the AMS issued a press release congratulating the newly selected 2024 class of Marshall Scholars for the second consecutive year. The press release was picked up by 471 outlets/news sources, including the Associated Press, with a potential audience of 250 million.

As in previous years, our national poll also included questions to assess public brand awareness of the Marshall Scholarship in relation to comparable Scholarship schemes. In 2023, 43% of Americans polled had never heard of the Marshall Scholarship, the same percentage of the respondents who had not heard of the Scholarship in 2022. The Marshall Scholarship is still significantly less well known than the Rhodes (27% had not heard of the Rhodes in 2023) and the Fulbright (34% had not heard of the Fulbright in 2023). As compared with previous years, the net positive ("somewhat" and "very positive") views of the Marshall Scholarship have also gone down to 28% positive, with positive sentiment peaking in 2021 with a 49% net positive view of the Marshall Scholarship. The year-on-year research continues to underscore a significant challenge for the Scholarship: how to build more awareness of the program and understanding of the impact of its alumni.





# DEVELOPMENT

## 2023 ANNUAL GIVING

In 2023, the AMS received donations from individual private donors, foundations, and corporations, including 29 new donors. Over 90% of AMS contributions came from “small donors” those participating with gifts in amounts of less than \$10,000 – many of whom have committed multi-year pledges. The AMS was pleased to note that donations came from 97% of all Marshall classes (seventy years of classes since the program’s inception), with several of these classes giving at a participation rate of 20% or higher – including participation by members of the very first class of Marshall Scholars from 1954.

## STRENGTHENING THE MARSHALL SCHOLARSHIP

The AMS directed approximately \$220,000 of funding in 2023 toward strengthening the Scholarship program in several ways. A Marshall Scholar was funded through the AMS Marshall Scholarship endowment of \$1.6 million created through contributions from 200+ Marshall alumni and a matching grant from Reid Hoffman CBE (1990). The AMS also matched a British Schools and University Foundation donation to support a Marshall Scholarship for a total of \$60,000. The AMS-BSUF grant has occurred annually since 2016. In addition, alumni and other donors supporting Marshall Scholarships at their respective alma maters have committed additional funding for when Scholarship positions are secured at Sussex University and Magdalen College, Oxford.

Through the generosity of alumni, the AMS continues to offer three grants to all current scholars. First, the Marshall Xtra grant (of 1,000 GBP per scholar) enables each of the eighty-five enrolled scholars in 2023 to further enhance their experience of British life and culture during their Marshall Scholarship program. Second, the AMS Marshall Plus grant supports class camaraderie-building activities, such as Thanksgiving dinner together, hiking trips, or theater excursions. Third, AMS offers an Emergency Fund to support scholars during unforeseen emergencies that may seriously affect scholars’ ability to conduct their research overseas.

In total, in addition to establishing the AMS Marshall Scholarship endowment, alumni have committed ~ \$2.2M over the past 7 years towards directly strengthening the Marshall Scholarship program at their respective UK alma maters.

## LELAND FOUNDATION AMS TRANSATLANTIC ACADEMY FELLOWSHIP AT CHATHAM HOUSE

The AMS offered its third 10-month fellowship opportunity: the Leland Foundation Association of Marshall Scholars Transatlantic Academy fellowship at Chatham House, The Royal Institute of International Affairs. The paid fellowship is geared toward emerging leaders with experiences from government, the broader policy community, the private sector, media and civil society, as well as with expertise in science, technology, engineering and other fields that help further understanding of global governance challenges. The fellowship was awarded to Rebecca Peters (2014) from 1/2021 - 4/2022 for research on climate policy and governance with a focus on Asia-Pacific. The second fellowship was awarded to Gabriella Cook Frances (2019) from 10/2021 - 9/2022, for research on US foreign policy and America’s role in international geopolitics. The third fellowship was awarded to Sam Boland (2016) from 10/2022 - 7/2023 for research on universal health reforms in sub-Saharan Africa.



# LEADERSHIP

As of December 2023

## DIRECTORS

Peter Barack (1965)  
 Mark Bell (1998)  
 Martin Budd (1960)  
 Ron Chen (1996)  
 Keira Driansky (2003)  
 Nathan Fagre (1977)  
 Martin Gilkes (1997)  
 Elizabeth Harmer Dionne (1992)  
 Parker Hudson (1968)  
 Robert Kyle (1977)  
 Michael (Tianhui) Li (2007)  
 Tom Lupfer (1979)  
 Rebecca Peters (2014)  
 Anna Quider (2007)  
 Julia Rafal Baer (2006)  
 Jessica Sebeok (1997)  
 Avery Willis Hoffman (2000)

## NON-VOTING HONORARY DIRECTOR

W. N. Harrell Smith (1960) as Chair of Advisory Board

## NON-VOTING EX-OFFICIO DIRECTORS

H.M. Ambassador to the United States  
 Chair of the Marshall Aid Commemoration Commission

## OFFICERS

President: Scott Grinsell (2004)  
 Vice President: Zachary D. Kaufman (2002)  
 Treasurer/Clerk: Len Srnka (1968)  
 Secretary: Nell Breyer  
 Director of British Affairs: Sharan Kemp

## CHAIRS OF STANDING COMMITTEES

Audit: Sarah Zhang  
 Development: Martin Budd (1960)  
 Finance: Len Srnka (1968)  
 Fund Oversight: William Coquillette (1971)  
 Governance: Nathan Fagre (1977)  
 Marshall Newsletter: Maureen Harmon  
 Outreach & Diversity: Anna Quider (2007)  
 Strategic Initiatives & Transatlantic Programming: Nell  
 Breyer

## CHAIRS OF REGIONAL SELECTION COMMITTEES

Peter Crawford (2006), Atlanta  
 Prabal Chakrabarti (1995), Boston  
 Dr. Jennifer Kasten (2002), Chicago  
 Keith Hawkins (2013), Houston  
 Dr. Anjali Tripathi (2009), Los Angeles  
 Sandra Pinnavaia (1985), New York  
 Dr. Jacob Chacko (2000), San Francisco  
 Benjamin Spencer (1996), Washington DC

# FINANCIALS

BALANCE SHEET AS OF DECEMBER 31, 2023

	Operations	Endowment (2)	TOTAL
<b>Assets</b>			
Cash and Cash Equivalents	\$ 242,704	\$ -	\$ 242,704
Other Current Assets (investments)	\$ 687,396	\$ 1,794,033	\$ 2,481,429
<b>Total Assets</b>	<b>\$ 930,100</b>	<b>\$ 1,794,033</b>	<b>\$ 2,724,133</b>
<b>Liabilities and Equity</b>			
Current Liabilities	\$ 17,982	\$ -	\$ 17,982
Non-current Liabilities	\$ -	\$ -	\$ -
Equity (Fund Balance)	\$ 912,118	\$ 1,794,033	\$ 2,706,151
<b>Total Liabilities and Equity</b>	<b>\$ 930,100</b>	<b>\$ 1,794,033</b>	<b>\$ 2,724,133</b>

STATEMENT OF ACTIVITIES, JANUARY 1 – DECEMBER 31, 2023

	Operations	Endowment	TOTAL
<b>Revenue</b>			
Donations & Registration Fees	\$ 1,187,808	\$ 29,238	\$ 1,217,046
Scholarship Payment out of Endowment	\$ 51,000	-\$ 51,000	\$ -
Investment & Other Income	-\$ 140,687	\$ 413,850	\$ 273,163
<b>Total Revenue</b>	<b>\$ 1,098,121</b>	<b>\$ 392,088</b>	<b>\$ 1,490,209</b>
<b>Expenses</b>			
Operating Expenses	\$ 842,388	\$ -	\$ 842,388
Scholarship-related Grants	\$ 222,920	\$ -	\$ 222,920
<b>Total Expenses</b>	<b>\$ 1,065,308</b>	<b>\$ -</b>	<b>\$ 1,065,308</b>
<b>Net Income</b>	<b>\$ 32,813</b>	<b>\$ 392,088</b>	<b>\$ 424,901</b>

Notes to financial statements

(1) The financial statements presented are presented on a modified cash-basis and are unaudited.

The AMS undergoes an annual audit in accordance with Massachusetts' law governing not-for-profit organizations.

The audit of our 2023 financials will be completed in the third quarter of 2024. 2022 audited financials are available upon request.

(2) "Endowment" refers to: a) the AMS Marshall Scholarship endowment designated as a fund to support a Marshall Scholarship in perpetuity, and b) the newly established AMS Operating Endowment (\$176,518) building sustained support for all AMS activities covered in the annual operating budget.

# GIVING

## 2023 ANNUAL APPEAL

Tier Name	Tier Range
Friend	\$1+
Contributor	\$1,000+
Supporter	\$5,000+
Fellows' Circle	\$25,000+
Leaders' Circle	\$100,000+
Benefactors	\$300,000+

### BENEFACTORS

Aphorism Foundation

### LEADERS' CIRCLE

Finistere Charitable Foundation  
The Ryu Charitable Fund

### FELLOWS' CIRCLE

British Schools and Universities Foundation  
Song Tan (1985)

### SUPPORTERS

The Aristo Project  
Peter Barack (1965)  
Michael Bender (1984)  
The Blackstone Group  
Martin Budd (1960)  
Ann B. and Thomas L. Friedman Family Foundation  
Anonymous (1983)  
Robert James Gordon (1962)  
Robert Gray (1971)  
Keith Dionne and Elizabeth Harmer Dionne (1992)  
Andrew Klaber (2004)  
Thomas Lupfer (1979)  
Sandra and Greg Richardson (1981)  
Karen Sprague  
Jesse White, Jr. (1966)  
Bryan Leach (2000)

### CONTRIBUTORS

Allison Family Charitable Foundation  
Kenneth Bacon (1976)  
Baer Family Fund  
Bruce Booth (1996)  
British Embassy in Washington (2023)  
Frances Brodsky (1976)  
Wesley Campbell (2006)  
Michael Downer (1976)  
Keira Driansky (2003)  
Angela Duckworth (1994)  
Nathan Fagre (1977)  
Richard Falkenrath (1991)  
Mark Filip (1988)  
Stephen Goldmann (1966)  
Scott Grinsell (2004)  
W.N. Harrell Smith (1960)  
Linn Hobbs (1966)

Sridhar Iyengar (1995)  
Shirley Johnson-Lans (1956)  
Ted Kamman (1985)  
Judith and Daniel Klessig (1971)  
Jeremy Lack (1998)  
Katherine Noel Fallon (1998)  
Peter Orszag (1991)  
Lois Potter (1961)  
Radian Group, Inc. Match  
Kannon Shanmugam (1993)  
Leonard Srnka (1968)  
Kurt Strovink (1992)  
Kathleen Sullivan (1976)  
The Henagan Foundation  
The Walters Living Trust  
Monique Schaulis and Matthew Werdegard (1992)  
Ziff-Glueck Charitable Fund

### FRIENDS

Matthew Adler (2013)  
Theodore Angelis (1994)  
William Anton (1988)  
Jessica Ashooh (2006)  
Association of American Rhodes  
Byron Auguste (1989)  
Abraham Axler (2017)  
Joseph Babiec (1990)  
Amy Barger (1993)  
Carolyn Barnett (2010)  
Craig Basson (1982)  
Daniel Benjamin (1983)  
Kevin Benson (1990)  
Amar Bhardwaj (2020)  
Susan Bianconi (1978)  
Steven Brusatte (2006)  
Janet Burroway (1958)  
David Campbell (1960)  
Niko Canner (1994)  
Carroll Family Trust  
Sheryll Cashin (1984)  
Jacob Chacko (2000)  
David Chacko (2000)  
Samidh Chakrabarti (2003)  
Rebecca Chamberlain-Creanga (2001)  
Sewell Chan (1998)  
Katherine Christensen (1976)  
William Clarke (2007)  
Adam Cohen (2001)  
Tantum Collins (2014)  
Lisa Cook (1986)  
Janet and William Coquillet (1971)  
James Cunningham (1968)  
Annamarie Daley (1980)  
Benjamin Daus-Haberle (2015)  
Daniel Davis (2004)  
Odaline de la Martinez (1972)  
Bill De La Rosa (2017)  
Elizabeth Deutsch (2011)  
Eleanor Dickey (1989)  
Ethan Eade (2004)  
Fanwood Foundation

Jonathan Erichsen (1972)  
Vince Evans (2005)  
Steven Farmer (1994)  
Douglas Faulkner (1980)  
Karen Feigh (2001)  
Jonathan Feng (1988)  
Marjorie and Richard Fiddler (1958)  
Marilyn Fidler (2014)  
Jeanne Fischer (1996)  
Christopher Forman (1983)  
Cheryl Foster (1986)  
Hertz Foundation  
Matt Frazier (2002)  
Frederic A. Miller and Katherine C. Hunt-Miller Fund  
Becky and Steven Fredrickson (1992)  
Richard Friedman (1976)  
Barry Fujishin (1972)  
Jon Fuller (1960)  
Laura Gardner (2002)  
Claire Garfield (2020)  
Gates Cambridge Trust  
Lev Gelb (1992)  
Jeffrey Gell (1997)  
Joshua Geltzer (2005)  
Gay Gervin (1959)  
W. John Glancy (1964)  
Andrew Golding (1982)  
Joshua Goldman (2002) and Courtney Peterson (2002)  
Bartholomew Goldyn (1994)  
Alexandra Gordon (1991)  
Marc Gustafson (2007)  
Ulcca Hansen (2001)  
John Head (1975)  
Dale Henderson (1963)  
Anthony Hendricks (2007)  
Patrick Henry (1960)  
Caroline Hibbard (1964)  
Sarah Horn (2008)  
Andrea Howard (2015)  
Jean Howard (1970)  
Gary Hufbauer (1960)  
Bert Huang (1996)  
Parker Hudson (1968)  
Edward Hundert (1978)  
Katherine Hunt (1975)  
Hunter Family Fund  
Erin Hylton (2014)  
Alison Jenkins (1995)  
Joan and James Shapiro Foundation  
Robert Jones (1961)  
Martin Kaplan (1971)  
Zachary Kaufman (2002)  
Judd Kennedy (2008)  
Robert and Nannerl Keohane (1961)  
Thomas Killian (1991)  
Daniel Kinch (2017)  
Kraig Kinchen (1990)  
Harold Koh (1975)  
Philip Kohn (1974)

Steven Kussick (1983)  
Katie Fulton and Robert Kyle (1977)  
Frederick Lamb (1967)  
Melissa Lane (1989)  
Jessica Lanney (2010)  
Albert Lee (1997)  
Samuel Livermore (1973)  
Christy Lorgen (1992)  
Colleen Loynachan (2014)  
Jingyuan Luo (2011)  
Lisa Martin (2007)  
Alexei Maradudin (1954)  
Mark Matovich (1963)  
Ian Mauldin (2016)  
Charles Maxwell (1954)  
Ishmael Maxwell (2021)  
David McCrary (2002)  
Katherine McDaniel (2015)  
Anya Mary McGuirk (1980)  
Austin McKinney (2010)  
Matthew McMillan (2014)  
Terry Miller (1965)  
Aroop Mukharji (2010)  
Sarah Nakasone (2019)  
David Newkirk (1974)  
Michael Norton (2014)  
William O'Loane (2021)  
Daniel Ortiz (1978)  
Norman Owen (1964)  
John Pagan (1973)  
Felicia Pagliuca (2007)  
Michael Pakaluk (1980)  
Alex Palmer (2013)  
Catherine Parker (1965)  
Thuy Phung (1989)  
Todd Pierce (1989)  
Hope Plasha (1991)  
Alison Post (1998)  
James Poterba (1980)  
Susan Quainton (1957)  
Anna Quider (2007)  
Rahul Rao (1994)  
Jeremy Ratcliff (2019)  
Jeffrey Rhodes (1987)  
David Rikert (1967)  
Matt Ringel (1993)  
David Roberts (1999)  
Stephen Robinette (2010)  
Gregg Robins (1989)  
Skyler Ross (2016)  
Daniel Rowland (1963)  
Sophie Rutenbar (2007)  
Warwick Sabin (1998)  
Mary Sargent (1970)  
Lewis Sargentich (1965)  
Betsy Scherzer (2007)  
Craig Schiffries (1980)  
Bryan Schwartz (1983)  
Maia Schweizer (2004)  
Erica Scott (2020)  
Jessica Sebeok (1997)

Nathan Selden (1986)  
Joseph Seliga (1995)  
Matthew Sellers (2012)  
Meena Seshamani (1999)  
Carla Shatz (1969)  
Emily Shearer (2014)  
William Shebar (1979)  
John Sheffield (2009)  
Shell Oil Company Foundation Match  
Sandra Shumway (1974)  
Loren Siebert (1993)  
Elizabeth Skomp (1998)  
Michael Smith (1973)  
Timothy Snyder (1991)  
Craig Snydal (1995)  
Benjamin Spencer (1996)  
Marc Spiegelman (1985)  
Guy Stevens (1960)  
Mary Stoddard (2008)  
Edward Stolper (1974)  
Michael Sulmeyer (2004)  
Karyn and Paul Tash (1976)  
Brian Taylor (1987)  
Helena Taylor (1995)  
Technosolutions Match  
Wanda O'Brien-Trefil and James Trefil (1960)  
William Tsutsui (1985)  
Eric Twerdahl (2004)  
Richard Tyner (1970)  
Justine Kent and Rein Uritam (1961)  
David Von Drehle (1983)  
Jordan Wales (2001)  
Katherine Weber (2007)  
Bonna Wescoat (1976)  
David Friedman and Deborah Wexler (1995)  
Charles Whaley (1954)  
Clara Wicoff (2020)  
Matthew Wikander (1970)  
Lawrence Wilkinson (1972)  
Huntington Williams (1976)  
James Williams (2016)  
Avery Willis Hoffman (2000)  
Peter Winn (1980)  
Susanne Wofford (1973)  
Thomas Wolf (2005)  
Wound Healing Society Foundation  
Deborah Yaffe (1987)

TELEPHONE

